



University Budget Committee Meeting Agenda
Friday, January 24, 2025
B011 Kerr Admin. Bldg. and Zoom

MINUTES

Committee Members Present: Nicole Von Germeten, Allison Barr, Marc Norcross, Andrew Valls, Steve Hoelscher, Audrey Schlotter, Sophia Nowers, Jon Boeckenstedt, Terri Libert, Wade Marcum, Laurie Hill, Jonathan Fram, Stephanie Harvey, John Gremmels, Jessica DuPont, Carter Glass, Ray LaPoint

Committee Members Absent: La'akea Golis, Bob Cowen, Tom DeLuca, Susan Gardner

University Staff Present: Brent Gustafson, Karley Lewis, Jan Lewis, Cameron Cox, Mealoha McFadden

1. Update from Board of Trustees Finance and Administration Committee
 - a. Shared scenarios above and below 5% HECC threshold
 - b. Feedback
 - i. Affordability and access to students
 - ii. Expenses outpace revenues
 - iii. Tuition is a tool but not only tool to bridge the gap
 - c. Ben Canon, HECC Exec. Dir. Spoke
 - i. Formalized 5% threshold process
 - ii. Shared that didn't expect any universities would go above 5%
 - iii. Essentially said if requested, they wouldn't approve above 5%
2. University will be participating in a budget realignment exercise
 - a. Intended to create options and scenario planning
 - b. 3-5-7% scenario reductions
 - c. Bringing budget into balance
 - d. Build financial resiliency
 - e. Expectation is not across the board actions but differentiated outcomes.
3. FY26 Final Tuition, Mandatory Fees and Matriculation Fee
 - a. Results of Scenarios presented and discussion
 - i. Mid (4.1) tuition increase, high fees, high matriculation fee, no to HECC at 4.97% is top option.
 - ii. Nicole/Andrew: Let's eliminate any scenario that requires HECC approval.
 - iii. Marc: How much would it be to make up revenue differential by having different rate increases for grad vs UG or R vs. NR.

- iv. Sophia: As an NR student, a higher increase vs a R student is significant and might price out a student over time.
- v. Steve: BOT expectation that annual tuition rate increases will be between 2-5%
- vi. Jessica: Inequities that could occur if increasing at different %. Would advocate to keep rate increases the same for campuses this FY.
- vii. Jon Fram: Having fees go up at a high rate and tuition at a low rate would be easier for students to understand.
- viii. Andrew: As the land grant university for state of Oregon, OSU has commitments to the residents of Oregon that other universities don't have and that it doesn't have to non-residents. As a matter of principle, doesn't think there is anything problematic. Maybe it wouldn't be wise but not fundamentally wrong. Jessica: 25% of Ecampus students are OR residents.
- ix. Sophia: NR already pay more and even though the % increase is the same, since the base tuition is more, the increase equates to more and is felt more by NR.
- x. Jon B: Shared market considerations, for NR tuition and fees, OSU is at the northern boundary of the 50th percentile. We are very close to where we should be.
- xi. Audrey: The reality is that out of state students don't know anything about OSU so should make sure it is affordable.
- xii. Jessica: Are the increases going to be the same for continuing and new?
Brent: In the past, continuing would have an inflationary increase but new students would have the higher increment.
- xiii. Ray: Look at budgeting, marketing and value. Look at what we are doing as a university compared to other universities that will attract students.
- xiv. Marc: Challenge OSU has, once you're in the state, OSU is the research university, not UO. And that is very expensive to run. The disconnect is that we are afraid to charge as a research university as opposed to a teaching university.
- xv. Audrey: Why does WSU charge so much less for NR students than OSU?
Jon B.: State funding. Washington ranks 16th and OR 43rd for funding per FTE at 4-year universities. OR does a great job at funding community colleges but lousy at 4-year institutions. WA have a much higher % of R students.

4. Next steps

- a. Need to meet again with specific scenarios that detail exactly what members are voting for.
- b. Will set up a few drop-in meetings that people can attend.
- c. Pull together a recommendation by end of the week.
- d. Recognize that staff need time to pull together scenarios